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## **COMPLAINTS HANDLING POLICY AND PROCEDURE**

Prepared by The Lantern Management Group and adapted by The Lantern Community Trustee

Board: 25 November 2009

Implemented in January 2010

Reviewed in February 2011, February 2012, September 2013, February 2015, May 2017

### **GLOSSARY OF TERMS:**

Lantern Community: The organisation responsible for providing the care and support services

**Companion**: Beneficiary of the charity; adult at risk who is receiving the care and support services

**Co-worker**: A person who works on a voluntary basis for Lantern Community, which provides personal care and support services for adults with learning disabilities.

**Employee**: A person who works for the Lantern Community, which provides personal care and support services for adults with learning disabilities.

**Comment:** A comment is a statement (made either verbally or in writing) to any Lantern staff member. A comment is an expression of a personal opinion or attitude, with no expectation from the person making the comment that any action is required.

**Compliment:** A compliment is an expression of satisfaction about a service the companion or a customer has received. Compliments are positive feedback received either verbally or in writing. They can include expressions of praise, admiration, or congratulation and provide valuable information, encouragement and a feeling of staff satisfaction.

**Concern**: A concern is an issue of interest, importance or unfavourable experience raised with any member of Lantern staff, who can immediately respond, answer any questions, and resolve issues by clarification with the person. For example, by talking with the companion, or by providing an explanation or supporting information. A concern needs to be recorded as a concern in the annual complaint review.

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**Complaint:** A complaint is an expression or dissatisfaction, disappointment or discontent about an act, omission ore decision in respect to any service Lantern Community provides, which requires a response and action.

Complaints may be made in a variety of ways:

- Verbally (in person or by phone)
- In writing
- Electronically, for example via e-mail or text message
- Via online feedback channels

The Lantern Community will log details of complaints into the Lantern Community Annual Complaints Registry.

#### **POLICY**

The Lantern Community is committed to the continuing maintenance of high standards but from time to time, there may be those who wish to express concerns or dissatisfaction with those standards. This Policy has been formed around the need to be open and transparent yet ever vigilant when caring for those entrusted to the Lantern Community for their needs and support.

The Lantern Community aims to ensure:

- The companions/their relatives/representatives or the public know how to give feedback,
   complain and compliment the Lantern Community and can do so easily with support if
   they need it and without fear of being victimised.
- Complainants are kept informed about the investigation following their complaint.
- At all stages, the person concerned will be given a fair hearing and ample opportunity to explain his/her case, with representation if desired.
- All stages of the procedure will be conducted in strictest confidence and only those in the community who have a need to know will be made aware of the situation.
- Individuals or groups making a complaint receive a full explanation and are offered a solution, and where appropriate an apology.
- Employees and the co-workers are confident and professional to manage complaints fairly, honestly, constructively and sensitively. If required, employees and co-workers will receive training in dealing with and encouraging complaints.
- Complaints are resolved at the earliest possible opportunity, within the stated time frame,
   in the most effective way, causing the minimum of difficulty, inconvenience and stress.

- Accurate records of every aspect of the procedure, the decisions taken and the outcome of any hearings are maintained.
- Feedback, complaints and compliments are used to identify, share and then implement, any required service improvements.

Our policy is to handle any complaints made in accordance with the procedure set out below using a thorough and balanced approach. The Lantern Community expects that the overarching principles of transparency, honesty, sensitivity and fairness will continuously underpin how we handle complaints whilst upholding the highest standards of confidentiality.

The Lantern Community regards any complaint as an important measure of the quality of human relationships; communication, support and community endeavour and therefore periodic reviews are essential and will be undertaken regarding the handling performance, quantity, type and the final outcomes of all complaints made. This review will be conducted by The Lantern Community General Manager and the Trustee Board (the membership of the Board contains individuals from outside the Community with various professional qualifications and expertise and parents of companions).

Nothing in this Complaints Handling Policy and Procedure negates the complainants right to report matters of concern to an external regulatory body, for example: the local Social Services, companion's social worker; East Boro Housing Trust if the companion has concerns/complaints about his housing management and if applicable, the Care Quality Commission (CQC), (Addresses for correspondence are on page 5.), the Police, or any other appropriate department of the local authority or National Health Service, local government Ombudsman, an elected Member of Parliament or local Councilor etc.

## COMPLAINTS PROCEDURE

The procedure consists of a number of stages, which are set out in the table at the end of this document.

#### STAGE 1

a. Anyone who wishes to make a complaint can do so by contacting the registered offices or managers at the Lantern Community.

Any complaint relating to care and support provision for the companions, please address to the relevant Registered Managers at the location offices. Any other complaint should be sent to the Lantern Community Main Office.

Addresses for complaints to Lantern Community and the local authority addresses are given on page 10.

An easy read format is available for companions, and that we aim to support raising complaints and concerns in individual support sessions and in house meetings.

Please be aware, this policy does not cover complaints from staff, who should use The Lantern Community Employment Policies and Procedures.

b. The Lantern Community aims to settle the majority of complaints quickly and satisfactorily. In many cases, a complaint is best resolved by the person responsible for the issue being complained about. If the complaint has been received by that person, they may be able to resolve it swiftly and should do so if possible and appropriate. The complaint may be settled quickly by way of an apology, providing the service required or providing an acceptable explanation to the individual.

At this point, the complainant will be reminded of their right to put their complaint in writing if they wish to.

- c. If the complaint is about the registered manager, the complainant will be advised to contact the General Manager.
- d. As in all stages, The Lantern Community will ensure that any person or partner/spouse of such a person involved in any complaint will not be part of any investigation or response team.
- e. The Lantern Community will consider a formal complaint in the form of letters, e-mails

or verbal communication.

- f. All complaints, either verbal or written will be followed up by the relevant manager. Manager will conduct an investigation if the situation is deemed as needing an enquiry. In certain situations, manager can ask another manager or appoint senior staff to conduct an investigation. All investigations will be conducted in a thorough but timely fashion.
- g. The appointed individual who will investigate the complaint should reply verbally as soon as possible but in any case will respond in writing within two working days to acknowledge receipt of the complaint. At this point, a copy of this complaint procedure should be attached to the letter. Following this acknowledgment, the investigation will take place within 15 working days.
- h. A record of the fact that the discussion, if any, took place should be kept. The response to the issues raised will be given by the appointed individual who investigated the complaint. However, once the investigation has concluded the person conducting the investigation will consult with the Operational Manager before responding to the complainant.
- i. If the complainant is dissatisfied with the outcome of the investigation and response, they may appeal to the General Manager within 15 days of receiving the response.
- j. If the complaint is about a case of alleged abuse then the Registered Manager will notify the General Manager immediately and the Lantern Community Safeguarding Adult Policy and Procedures will be evoked. The managers will contact the relevant bodies for reporting the incident.

### STAGE 2

- a. The General Manager will consider the appeal within 15 days of receiving the complainants appeal and will fully examine the reasons for the appeal and if appropriate conduct a re-investigation.
- b. If the complaint is about the general manager, the complainant will be advised to contact

the Lantern Community Trustee Board.

- c. Any re-investigation will take place within 15 working days and the complainant will be informed about the process, which is undertaken.
- d. The General Manager will arrange to meet with the complainant (the complainant will be given adequate notice of the meeting) and hear and record any relevant evidence. The outcome of the meeting will be confirmed in writing within five working days of the meeting taking place.
- e. The General Manager having made his decision and advised the complainant of his decision will also advise the complainant of their right of appeal to the Lantern Community Trustee Board, if the complainant is still dissatisfied.
- f. The records of the investigation and the outcome of the meeting should be filed along with the original letter or form from the complainant.

## **STAGE 3**

- a. The Lantern Community Trustee Board will appoint an Appeals Panel who will consider all the relevant evidence from all parties and make a decision.
- b. Within 15 working days of receiving an appeal, The Lantern Community Trustee Board Appeal Panel should arrange a meeting with the complainant (The complainant will be given adequate notice of the meeting.)
- c. The decision of the Appeals Panel will be sent to the complainant in writing within five working days of the appeal meeting.
- d. The decision of The Lantern Community Trustee Board Appeal Panel is final within the Lantern Community.
- e. If the complainant is still dissatisfied, he/she may refer the matter directly to external organisations. Addresses for complaints to Lantern Community and the local authority

addresses are given on page 10.

### MONITORING AND REVIEW OF COMPLAINTS

The Registered, Department and Location Managers will relate all the complaints with the relevant documentation to the General Manager once they are resolved to satisfactory. General Manager will review all complaints received at least once every twelve months and report the outcome of this review to The Lantern Community Trustee Board. This process will examine the number and nature of complaints made, and how complaints were handled. The purpose of the review will be to identify what lessons can be learned from the complaints and how these have impacted upon the community and the support offered.

#### **DATA PROTECTION**

To process a complaint, The Lantern Community will hold personal data about the complainant, which the individual provides and which other people give in response to investigating the complaint. The Lantern Community will hold this data securely and only use it to help address the complaint. The identity of the person making the complaint will only be made known to those who need to consider the complaint and will not be revealed to other people or made public by The Lantern Community. However, it may not be possible to preserve confidentiality in some circumstances, for example, where relevant legislation applies or allegations are made which involve the conduct of third parties.

Under the Freedom of Information Act 2000, individuals have a right to obtain a copy of their personal data. However, there are exceptions to this right. The Lantern Community will normally destroy its complaints files in a secure manner six years after the complaint has been made or the complaint closed.

# **COMPLAINTS PROCEDURE**

| Stage   | Action by       | Written record        | Right             | Right    | Referred to           |  |
|---------|-----------------|-----------------------|-------------------|----------|-----------------------|--|
|         |                 |                       | of representation | of       |                       |  |
|         |                 |                       |                   | Referral |                       |  |
| Stage 1 | An appointed    | Verbal response       | Yes               | Yes      | General Manager       |  |
|         | person by       | and written           |                   |          |                       |  |
|         | Registered      | response within 2     |                   |          |                       |  |
|         | Manager or      | working days –        |                   |          |                       |  |
|         | relevant        | recorded in writing   |                   |          |                       |  |
|         | Manager         | and files, the        |                   |          |                       |  |
|         | himself/herself | outcome in 15         |                   |          |                       |  |
|         |                 | working days          |                   |          |                       |  |
| Stage 2 | General         | Letter confirming     | Yes               | Yes      | The Lantern           |  |
|         | Manager         | outcome and right     |                   |          | Community Trustee     |  |
|         |                 | of referral within 15 |                   |          | Board                 |  |
|         |                 | working days          |                   |          |                       |  |
| Stage 3 | The Lantern     | -                     | Yes               | -        | External Bodies such  |  |
|         | Community       |                       |                   |          | as CQC, Social        |  |
|         | Trustee Board   |                       |                   |          | services etc. See the |  |
|         | Appeal Panel    |                       |                   |          | list, page 5          |  |

# CONTACT DETAILS

| Canaral Managar                                       | The Chairmanan of the Lentern Community                |  |  |  |
|-------------------------------------------------------|--------------------------------------------------------|--|--|--|
| General Manager Lantern Community                     | The Chairperson of the Lantern Community Trustee Board |  |  |  |
| Folly Farm Lane                                       |                                                        |  |  |  |
| Ringwood                                              | Lantern Community                                      |  |  |  |
| BH24 2NN                                              | Folly Farm Lane                                        |  |  |  |
| Tel. 01425 482444                                     | Ringwood<br>BH24 2NN                                   |  |  |  |
| Email: info@lanterncommunity.org.uk                   | DIIZ4 ZIVIV                                            |  |  |  |
| Field Maple Tree Location                             | Phoenix Location                                       |  |  |  |
| Registered Manager                                    | Registered Manager                                     |  |  |  |
| Address: Silver Birches Office, Horton Road, Ashley   | Address: Hillcrest, Folly Farm Lane,                   |  |  |  |
| Heath, Ringwood, Dorset, BH24 2EB                     | Ringwood, Dorset, BH24 2NN                             |  |  |  |
| Telephone Number: 07522137994                         | Telephone Number: 01425 476 125 /                      |  |  |  |
| E-mail Address: immanuel@lanterncommunity.org.uk      | 07760361077                                            |  |  |  |
|                                                       | E-mail Address:                                        |  |  |  |
|                                                       | ann@lanterncommunity.org.uk                            |  |  |  |
| Willow End and Dell Location                          | Seahorses Location                                     |  |  |  |
| Registered Manager                                    | Registered Manager                                     |  |  |  |
| Address: Hurn Lane, Ringwood, Hampshire, BH24         | Address: Victoria Road, Freshwater, Isle of            |  |  |  |
| 2AG                                                   | Wight, PO40 9PP                                        |  |  |  |
| Telephone Number: 07954095960                         | Telephone Number: 01983 752574                         |  |  |  |
| E-mail Address : <u>burga@lanterncommunity.org.uk</u> | E-mail Address: seahorses-iow@tiscali.co.uk /          |  |  |  |
|                                                       | alexb@lanterncommunity.org.uk                          |  |  |  |
| G 11 A                                                | Care Quality Commission                                |  |  |  |
| Complaints Manager,                                   | National Correspondence                                |  |  |  |
| Adult 0-Community Somioss                             | Citygate                                               |  |  |  |
| Adult&Community Services                              | Gallowgate                                             |  |  |  |
| Dorset County Council ,County Hall                    | Newcastle upon Tyne                                    |  |  |  |
| Dorset County Country Train                           | NE1 4PA                                                |  |  |  |
| Dorchester Dorset DT1 1XJ                             | Tel: 03000 6161                                        |  |  |  |
| Bolenester Bolset B11 1743                            | Email: southwest@cqc.org.uk                            |  |  |  |
| Dorset Police Station (Ferndown)                      | Dorset Adult And Community Services                    |  |  |  |
| , , ,                                                 | Dorset County Council                                  |  |  |  |
| Police Station                                        | Penny's Walk                                           |  |  |  |
| Ameysford Road                                        | Ferndown                                               |  |  |  |
| Ferndown, Ringwood, BH22 9HQ                          | BH22 9JY                                               |  |  |  |
| Tel: (01202) 2222222                                  | Tel: 01202 877445                                      |  |  |  |
| non-emergency 101 in county                           |                                                        |  |  |  |
| Charity Commission                                    | Ombudsman Services                                     |  |  |  |
|                                                       |                                                        |  |  |  |
| https://www.gov.uk/complain-about-charity             | https://www.ombudsman-services.org/for-                |  |  |  |
|                                                       | consumers/make-a-complaint                             |  |  |  |
|                                                       |                                                        |  |  |  |

# The Lantern Community Register of Concern and Complaints

| Complaint made by whom                                                                                                                                                                 | Date complaint made | Outcome i.e. Upheld Partly Upheld Not Upheld | Date outcome<br>notified to<br>complainant | Signed | Date |  |  |  |  |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|----------------------------------------------|--------------------------------------------|--------|------|--|--|--|--|--|
|                                                                                                                                                                                        |                     |                                              |                                            |        |      |  |  |  |  |  |
| Enter brief details of complaint below                                                                                                                                                 |                     |                                              |                                            |        |      |  |  |  |  |  |
| ACTION POINTS:                                                                                                                                                                         |                     |                                              |                                            |        |      |  |  |  |  |  |
| If complaint has been referred by us to either the police or social services under the Lantern Community Safeguarding Adult Policy and Procedures, please enter required details below |                     |                                              |                                            |        |      |  |  |  |  |  |
| Agency to whom referred                                                                                                                                                                | Date referred       | Name of person to whom matter was referred   |                                            | Signed | Date |  |  |  |  |  |
|                                                                                                                                                                                        |                     |                                              |                                            |        |      |  |  |  |  |  |